LPI Chief Learning Officer / Learning Provider Network

Martin Couzins and Doug Shaw

November 2017

**Digital literacy** is the set of competencies required for full participation in a knowledge society. It includes knowledge, skills, and behaviours involving the effective use of digital devices for purposes of communication, expression, collaboration and advocacy. ~ *Wikipedia* 

**How do we become digital?** "I feel like I've been sent back in time 20 years, because this is the same question that's been asked in every conference for years; how are we going to move from traditional classroom to digital learning?" ~ *Julian Wragg* 

- What's Stopping Us?
  - Business
  - Technology
  - Human and Behavioural



#### Business

No models to copy Complexity of knowledge Lack of investment Lack of focus in terms of strategy Business needs ROI metrics to move ahead Lack of alignment – different tools for different channels Google it Lack of imagination Digital literacy not seen as a strategic objective at corporate level Where to start? Lack of education and expertise

Change (link to culture) Boring content (old experiences) Cannot see the strategic imperative Do we need it? Is it just the next fad? Business model threatened by digital change Understanding what works for this business Control – could that become curation? Speak to the right enablers Leveraging the right tech so you can demonstrate ROI Google it

# Technology

Replicate existing social technology – everyone already uses it

The technology is moving too fast Need a level ground – and there are moving goals Keep it simple, make it clear what is in it for me

Structure and systems inefficient

IT barrier – cumbersome

I don't trust digital as much as a textbook

IT and operations see this as unimportant Have we got right balance of digital and

Small apps that need to be plugged together

Platform interconnectivity

Adaptability

Coherent tech formats (or lack of) Knowledge, confidence, cost – scary Unstable

User journey fit for purpose

face to face? Right tools available Data – no hiding place

Fear of not understanding technology

and how to use it

Want easy access – one or two clicks

#### Human & Behavioural



| Multi-generational challenges  | Resistance to change   |
|--|--|
| Leadership legacy  | Knowledge is power conviction, so I keep knowledge to myself |
| PurposeMindset (need reverse mentoring?)                             | Learner insecurity   |
| Let people use tools as they would in life – eg Facebook for work    | Lack of learning culture                                     |
| Anxiety of the new   | Stereotyping – assuming people will want to embrace digital  |
| Why are we here? Because we prefer face to face for this             | Not believing digital is the best option                     |
| Having the time  | How do you find purpose?                                     |
| Command and control cultures   | Is digital worth it?   |
| Motivation   | Communication  |
| Changing manager to employee learning culture (self-driven)          | Adult conversation   |
| Some do/some don't>chasm   | Case for change  |
| Stop assuming people can't because they aren't                       | Educating learners – different ways to use tech              |
| Creativity – avenues exist to use digital to deliver story, problem- | Fear of failure  |
| solving etc but grand strategies put a stop to it                    | Range of user skills sets – from techie to technophobe       |
| Paralysis when faced with an enormous abundance of knowledge         | Tendency to revert back to traditional ways of learning      |
| available  |  |
| Understand behavioural traits and emotional reactions that hinder    | ſ  |
| and help   |  |
| Fear of presenting   |  |
| Lack of understanding and skills                                     |  |

Lack of understanding and skills Instant gratification – short attention spans

Confidence

No clear pathway

#### What Now?

- An invitation to an experiment. Two weeks of setting goals, and taking action.
- Encouraging? Yes.
- Powered by Curiosity? Yes.
- Action Orientated? Yes.

actionfordigital@gmail.com